

TOGETHER...

2 0 1 4
ANNUAL
REPORT



United Way
Centraide
Canada



WE ARE POSSIBILITY

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Thanks to the following United Ways Centraides
for their contributions to this year's Annual Report:

United Way Centraide Greater Moncton
and Southeastern New Brunswick

United Way Chatham-Kent

United Way Peel Region

United Way Toronto



2014 REVIEW

MESSAGE FROM THE CHAIR, AND THE PRESIDENT & CEO

2014 has been a year of change and renewal. Working closely with United Way Centraide (UWC) members throughout 2012 and 2013, United Way Centraide Canada (UWCC) and its Board of Directors entered 2014 invigorated by the vision of our members and looking to do things differently.

Endorsement of the 10-year 2014-2024 Strategic Directions by our membership charted an exciting course for the Movement to become an even greater vehicle for social change in local Canadian communities. Our challenge is clear - accelerate change, demonstrate our community impact vision and leverage our collective strengths to become the Movement for social change in Canada.

For UWCC, 2014 spurred the renewal and rejuvenation of our mandate - both in service and in leadership to the Movement and its priorities. We developed the 5-year Strategic plan and launched the first year of implementation with our "Top 10" strategic priorities:

FOUR KEY STRATEGIC REVIEWS:

1. UWC Membership Accountability (Agreement, TAFR, etc.);
2. Movement Collaborative Structures;
3. United Way Worldwide Membership; and,
4. UWCC Governance.

SIX MAJOR STRATEGIC INITIATIVES:

5. UWC Member Engagement Study;
6. National Marketing and Communications Strategy;
7. 211 National Funding and Implementation;
8. State-of-the-Art Resource Development Renewal;
9. Business Intelligence Data and Dashboard Development; and,
10. Knowledge Management and Exchange Renewal.

These initiatives and the transformative work they are producing will continue to help shape the United Way Centraide Movement of the future. This is a time of great change. Through 2015, we will continue to focus on strengthening the Movement and helping to drive change, in partnership with our UWCs, in communities across Canada.

On behalf of the National Board of United Way Centraide Canada, we are pleased to share our 2014 Annual Report. We have accomplished our objectives for this year in keeping with the Strategic Plan, and would like to thank our donors, volunteers, partners and members who have been part of this bold and innovative work. We are honoured by your support and the opportunity to work with such outstanding, dedicated and talented volunteers and staff - in United Way Centraide offices across the country; in our allied agencies; and with our partners from labour.

Sincerely,

Dr. Jacline A. Nyman, President and CEO, United Way Centraide Canada	Oryssia Lennie, Board Chair, United Way Centraide Canada
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MISSION & VALUES

OUR MISSION:

TO IMPROVE
LIVES AND BUILD
COMMUNITY
BY ENGAGING
INDIVIDUALS
AND MOBILIZING
COLLECTIVE ACTION.

OUR VALUES:

Demonstrate trust, integrity, respect,
inclusivity and transparency;

Energize and inspire volunteerism
and volunteer leadership;

Endorse innovation, partnerships
and collective action;

Provide non-partisan leadership;

Embrace diversity.

THANKS A MILLION

OUR DONORS PROVIDE THE FOUNDATION FOR ALL THE WORK WE DO IN THE COMMUNITY. THE CORE OF THAT FOUNDATION IS FORMED BY THE CORPORATIONS, EMPLOYERS AND LABOUR ORGANIZATIONS THAT TOGETHER WITH THEIR EMPLOYEES OR MEMBERS IN 2014 FACILITATED RAISING \$1 MILLION OR MORE IN SUPPORT OF UNITED WAY CENTRAIDE.

We at United Way Centraide Canada extend our heartfelt gratitude and sincere appreciation to all our generous supporters, who continue to make it possible for us to create opportunities for a better life for everyone in our communities.

- Agrium Inc.
- Alberta Union of Provincial Employees (AUPE)
- Amalgamated Transit Union (ATU)
- Association of Management, Administrative and Professional Crown Employees of Ontario
- Bell, its employees and retirees
- Best Buy & Future Shop
- Blake, Cassels & Graydon LLP
- BMO Financial Group
- Brookfield
- Cameco
- Canada Revenue Agency
- Canadian Federation of Nurses Union and its member organizations (CFNU)
- Canadian Labour Congress (CLC)
- Canadian Natural Resources Limited
- Canadian Office and Professional Employees Union (COPE)
- Canadian Union of Public Employees (CUPE)
- Cargill Limited
- CGI and its employees
- CIBC
- City of Toronto
- City of Toronto Administrative, Professional, Supervisory Association Inc.
- CN and its employees
- ConocoPhillips Canada
- Costco Wholesale Canada Ltd.
- Deloitte
- Department of Foreign Affairs, Trade and Development
- Department of National Defence
- Desjardins Group
- Devon Canada Corporation
- Employment and Social Development Canada
- Enbridge Inc.
- Enbridge Pipelines Inc.
- Environment Canada with the Canadian Environmental Assessment Agency and Parks Canada
- EY
- FCA Canada Inc.
- Federal Service Retirees
- Finning



SPECIAL THANKS

THANKS TO UNITED WAY CENTRAIDE CANADA'S SUPPORTERS

United Way Centraide Canada is grateful to the individual donors and outstanding organizations that have made remarkable contributions to support our mission to improve lives and build community by engaging individuals and mobilizing collective action.

By contributing to United Way Centraide Canada, our supporters are helping us act as a national voice on social issues, provide leadership and support for United Ways Centraides across the country, and create opportunities for a better life for everyone in our communities.

We thank the following individuals and organizations for their monetary support in 2014:

\$10,000 +

- Ruth and Marcel Prevost - Legacy gift through from insurance policy to benefit United Way Centraide Canada
- JPMorgan Chase Canada

\$1,000 TO \$9,999

- Jacques Berubé
- Walter Flasz
- Yuri Fulmer
- Nicole Hurtubise
- Dennis Jackson
- Oryssia Lennie
- Kim Lockhart
- Louise Powell McCarthy
- Jacline A. Nyman
- Steven Price
- Bubbletease

- General Motors of Canada (Chevrolet)
- IBM Employees' Charitable Fund
- JBS Food Canada
- Leon's Furniture
- McCormick Canada
- NextEra Energy Canada
- Red Maple Music Association
- Robert Half Canada
- State Farm Insurance
- Strategic Charitable Giving Foundation
- Suncor Energy Foundation
- TD Canada Trust
- The Calgary Foundation
- The Philip Smith Foundation
- Toshiba International Corporation
- Travelers Insurance Company of Canada
- Unifor Local 2002

OUR PARTNERSHIPS

OUR THANKS TO THE FOLLOWING ORGANIZATIONS FOR THEIR PARTNERSHIP AND GENEROUS SUPPORT

Canada Post – for their donation in the amount of a renewal fee for the Postal Code Address Database product.

Coinstar – for allowing their customers to choose United Way Centraide Canada as the recipient of their loose change.

Corporate Renaissance Group – for contributing a portion of its services pro bono on the initiative Achieving Sustainable Impact Together: Building Collaborative Organizational Structures.

Ernst & Young - for contributing Advisory and Consulting Services in relation to the 211 initiative.

Four Corners Group – for its pro bono Executive Search Solution and Services, to recruit our National Director, Fundraising Strategy.

Great West Life, London Life, and Canada Life - for their financial contribution to create a comprehensive 211-ready database and website in New Brunswick, and to develop a 211 database Prince Edward Island.

TAXI – for their pro bono contributions in the creation of our national advertising and our annual campaign video.

Universal Promotions – for their donation of signage to United Way Centraide Canada.

UWCC National Media partners – for the donation of pro-bono national media space:

- Bell Media
- National Post
- Shaw Media
- TC Media
- The Globe and Mail
- The Walrus



OUR COMMITMENT

OUR COMMITMENT TO RESPONSIBLE STEWARDSHIP

At United Way Centraide, we are mindful of the significant trust placed in us. Maintaining the confidence of our donors and partners through transparency and by following rigorous ethical standards continues to be a top priority.

United Way Centraide has a long history of responsible stewardship of our community's resources. We continue to be acknowledged for our best practices promoting openness and accountability, and make our administrative and fundraising costs available to the public.

In addition to following the standards set by the Canada Revenue Agency, United Way Centraide Canada has developed its own Transparency, Accountability and Financial

Reporting policies, which are intended to ensure the highest degree of transparency and accountability when reporting financial information by member United Way Centraide organizations.

United Ways Centraides (UWCs) strive to ensure that, of every dollar raised, as much as possible goes to the community. With some of the lowest operating costs in the sector and well below the 35% recommended by the Canada Revenue Agency (CRA), donating to local United Ways Centraides is one of the best ways to ensure that every donation goes directly to where it's needed most. Leveraging donor gifts with investments from partner organizations, engaging hundreds of

thousands of volunteers to support our work, and soliciting pro-bono services, sponsorships and in-kind donations are ways we keep our costs low and maximize the investment in our local communities.

United Way Centraide Canada is proud to be a member of Imagine Canada, and to be recognized for its leadership role in the non-profit sector.

FINANCIAL REPORT

OF THE INDEPENDENT AUDITORS ON THE SUMMARY FINANCIAL STATEMENTS

To the Members of United Way Centraide Canada and United Ways of Ontario – Les Centraide de l'Ontario

The accompanying summary financial statements of United Way Centraide Canada and United Ways of Ontario – Les Centraide de l'Ontario, which comprise the summary statements of financial position as at December 31, 2014 and the summary statements of operations and changes in net assets for the year then ended, and related notes, are derived from the audited financial statements, prepared in accordance with Canadian accounting standards for not-for-profit organizations, of United Way Centraide Canada and United Ways of Ontario – Les Centraide de l'Ontario as at and for the year ended December 31, 2014.

We expressed an unmodified audit opinion on those financial statements in our reports dated April 27, 2015.

The summary financial statements do not contain all the disclosures required by Canadian generally accepted auditing standards applied in the preparation of the audited financial statements of the United Way Centraide Canada and United Ways of Ontario – Les Centraide de l'Ontario. Reading the summary financial statements, therefore, is not a substitute for reading the audited financial statements of United Way Centraide Canada and United Ways of Ontario – Les Centraide de l'Ontario.

MANAGEMENT'S RESPONSIBILITY FOR THE SUMMARY FINANCIAL STATEMENTS

Management is responsible for the preparation of a summary of the audited financial statements on the basis described in note 1.

AUDITORS' RESPONSIBILITY

Our responsibility is to express an opinion on the summary financial statements based on our procedures, which were conducted in accordance with Canadian Auditing Standard (CAS) 810, "Engagements to Report on Summary Financial Statements."

OPINION

In our opinion, the summary financial statements derived from the audited financial statements of United Way Centraide Canada and United Ways of Ontario – Les Centraide de l'Ontario as at and for the year ended December 31, 2014 are a fair summary of those financial statements, in accordance with the basis described in note 1.

Chartered Professional Accountants, Licensed Public Accountants
April 27, 2015
Ottawa, Canada

2014 ANNUAL REPORT

Summary Statement of Financial Position

As at December 31, 2014, with comparative information for 2013

United Way Centraide Canada

	2014	2013
	\$	\$
Assets		
Current assets:		
Cash	464,094	1,104,582
Short-term investments	1,257,373	405,234
Amounts receivable	184,362	272,192
Prepaid expenses	113,525	21,353
	<hr/>	<hr/>
	2,019,354	1,803,361
Tangible capital and intangible assets		
Investment in life insurance	117,223	123,134
	57,721	58,208
	<hr/>	<hr/>
	2,194,298	1,984,703
Liabilities and Net Assets		
Current liabilities:		
Accounts payable and accrued liabilities	1,006,937	1,039,258
Deferred contributions	243,064	241,552
	<hr/>	<hr/>
	1,250,001	1,280,810
Leasehold inducement	9,284	19,413
Deferred revenue - life insurance	57,721	58,208
Net assets:		
Unrestricted	769,353	522,551
Invested in tangible capital and intangible assets	107,939	103,721
	<hr/>	<hr/>
	877,292	626,272
	<hr/>	<hr/>
	2,194,298	1,984,703

See accompanying notes to summary financial statements.



**United Way
Centraide**
Canada

2014 ANNUAL REPORT

Summary Statement of Financial Position

As at December 31, 2014, with comparative information for 2013

United Ways of Ontario – Les Centraide de l'Ontario

	2014	2013
	\$	\$
Assets		
CURRENT ASSETS:		
Cash	8,077	3,902
Investments	2,623,871	2,466,394
	2,631,948	2,470,296
Liabilities and Net Assets		
CURRENT LIABILITIES:		
Accounts payable and accrued liabilities	23,698	18,345
NET ASSETS:		
Unrestricted	2,608,250	2,451,951
	2,631,948	2,470,296

See accompanying notes to summary financial statements.

2014 ANNUAL REPORT

Summary Statement of Operations and Changes in Net Assets

For the year ended December 31, 2014, with comparative information for 2013

United Way Centraide Canada

	2014	2013
	\$	\$
REVENUE:		
Membership dues	3,968,820	3,827,488
Fees and contributions	426,649	614,929
Donations	220,528	124,119
Miscellaneous	67,853	19,054
Interest	62,892	22,071
	<hr/> 4,746,742	<hr/> 4,607,661
EXPENSES:		
Salaries and employee benefits	2,689,699	2,956,450
Professional and consulting fees	681,850	346,347
Conferences, meetings and travel	386,996	648,532
Office	280,438	312,501
United Way Worldwide	231,980	217,970
Board of Directors' meetings and travel	96,866	94,370
Amortization of tangible capital and intangible assets	67,257	105,674
Other services	60,636	56,055
	<hr/> 4,495,722	<hr/> 4,737,899
Excess (deficiency) of revenue over expenses	251,020	(130,238)
Net assets, beginning of year	626,272	756,510
Net assets, end of year	877,292	626,272

See accompanying notes to summary financial statements.

2014 ANNUAL REPORT

Summary Statement of Operations and Changes in Net Assets

For the year ended December 31, 2014, with comparative information for 2013

United Ways of Ontario – Les Centraide de l'Ontario

	2014	2013
	\$	\$
REVENUE:		
Investment income	286,145	335,374
Other income	9,790	–
Contribution from United Way Centraide Canada	4,000	4,400
	<hr/> 299,935	<hr/> 339,774
EXPENSES:		
Salaries and benefits	69,541	61,726
Meetings, conference and travel	53,306	24,608
Other	15,789	8,935
Consulting fees - poverty study	–	10,394
	<hr/> 138,636	<hr/> 105,663
Contributions	5,000	15,000
	<hr/> 143,636	<hr/> 120,663
Excess of revenue over expenses	156,299	219,111
Unrestricted net assets, beginning of year	2,451,951	2,232,840
Unrestricted net assets, end of year	<hr/> 2,608,250	<hr/> 2,451,951

See accompanying notes to summary financial statements.

NOTES TO SUMMARY FINANCIAL STATEMENTS

Year ended December 31, 2014

United Way Centraide Canada was incorporated on April 1, 1972 under the Canada Corporations Act. Effective July 8, 2013, United Way Centraide Canada continued their articles of incorporation from the Canada Corporations Act to the Canada Not-for-Profit Corporations Act. United Way Centraide Canada is a registered charitable organization for the purposes of the Income Tax Act (Canada) and as such is not subject to income tax and is able to issue donation receipts for income tax purposes.

United Way Centraide Canada is the national voice for the United Way - Centraide Movement in Canada and internationally and in addition provides leadership and support to its members in achieving a shared mission to improve lives and build community by engaging individuals and mobilizing collective action.

United Ways of Ontario – Les Centraide de l’Ontario (“United Ways of Ontario – Les Centraide de l’Ontario”) was officially established as a regional association under the legal auspices of United Way Centraide Canada on November 6, 1983. All assets of United Ways of Ontario – Les Centraide de l’Ontario are administered as trust funds by United Way Centraide Canada solely for the benefit of the United Ways Centraides who are the members of United Ways of Ontario – Les Centraide de l’Ontario. In the event that United Ways of Ontario – Les Centraide de l’Ontario ceases to operate, or there is a change in operations, such that some or all of the assets are no longer required, the remaining assets will be distributed to the member United Ways Centraides on a proportional basis to their original contribution.

1. Summary financial statements:

The summary financial statements are derived from the complete audited financial statements, prepared in accordance with Canadian accounting standards for not-for-profit organizations, as at and for the year ended December 31, 2014.

The preparation of these summary financial statements requires management to determine the information that needs to be reflected in the summary financial statements so that they are consistent, in all material respects, with or represent a fair summary of the audited financial statements.

These summarized financial statements have been prepared by management using the following criteria:

- (a) whether information in the summary financial statements is in agreement with the related information in the complete audited financial statements; and
- (b) whether, in all material respects, the summary financial statements contain the information necessary to avoid distorting or obscuring matters disclosed in the related complete audited financial statements, including the notes thereto.

Management determined that the statements of changes in net assets and cash flows do not provide additional useful information and as such has not included them as part of the summary financial statements.

The complete audited financial statements of the United Way Centraide Canada and United Ways of Ontario – Les Centraide de l’Ontario are available upon request by contacting these organizations.

LEADERSHIP



BOARD OF DIRECTORS

Kingsley Bowles (Manitoba)

Peter Doig (Nova Scotia)

Marc Doucette (New Brunswick)

Walter Flaszka (Ontario)

Yuri Fulmer (British Columbia)

Kelly Harrington (Saskatchewan)

Tammy Holland (Ontario)

Dennis Jackson (Ontario)

Donald Lafleur (Ontario) Joined the board January 2015

Rachel Larabie LeSieur (Québec)

Oryssia Lennie (Alberta)

Charmian Love (United Kingdom)

Michael Maclsaac (Ontario)

François Marcoux (Québec)

François Mercier (Québec)

Dr. Jacline A. Nyman (Ontario)

Alnasir Samji (Ontario)

Motilall Sarjoo (Sarj) (Ontario)

Ivan Watson (British Columbia)

OFFICERS:

Oryssia Lennie (Alberta)
Chair*
Dennis Jackson (Ontario)
Vice Chair (Jun-Dec 2014)
Kingsley Bowles (Manitoba)
Treasurer (Jan – May 2014)
François Marcoux (Quebec)
Interim Secretary (Jan-May 2014)
Treasurer (Jun-Dec 2014)
Rachel Larabie-LeSieur (Québec)
Secretary (Jun-Dec 2014)
Dr. Jacline A. Nyman (Ontario)
President & CEO (non-voting member)

STANDING COMMITTEES

EXECUTIVE COMMITTEE

Chair
Oryssia Lennie

Members
Peter Doig (Jan-May 2014)
Kingsley Bowles (Jan-May 2014)
Dennis Jackson
François Marcoux (Jun-Dec 2014)
Rachel Larabie-LeSieur

AUDIT COMMITTEE

Chair
Walter Flasz (Jan-May 2014)
François Mercier (Jun -Dec 2014)

Members
Kingsley Bowles (Jan-May 2014)
Peter Doig (Jan 2014)
Walter Flasz (Jun-Dec 2014)
Dennis Jackson
Oryssia Lennie
François Marcoux
Michael Mclsaac
Alnasir Samji

GOVERNANCE COMMITTEE

Chair
Yuri Fulmer

Members
Dennis Jackson
Oryssia Lennie
François Marcoux
Michael Mclsaac
Alnasir Samji

PERFORMANCE REVIEW COMMITTEE

Chair
Oryssia Lennie
Peter Doig (co-chair Jan-May 2014)

Members
Kingsley Bowles
François Marcoux

AD HOC COMMITTEES

MEMBERSHIP COMMITTEE

Chair
Marc Doucette

Members
Mark Brown
Walter Flasz
Kelly Harrington
Tammy Holland
Oryssia Lennie
François Mercier
Alnasir Samji (Jan 2014)
Motilall Sarjoo (Feb-Dec 2014)

COMMUNICATIONS COMMITTEE

Chair
Ivan Watson

Members
Marc Doucette
Tammy Holland
Rachel Larabie-LeSieur
Oryssia Lennie
Charmian Love

STRATEGIC PLANNING COMMITTEE

Chair
Kingsley Bowles

Members
Rachel Larabie-LeSieur
Oryssia Lennie
Charmian Love

211 CANADA TRANSITION COMMITTEE

Chair
Tammy Holland

Members
Andrew Benson (ex-officio)
Jacques Castonguay
Marc Doucette
Ken Howland
Oryssia Lennie
John Munro
Debra Shime
Rosanna Thoms
Sue Wilkinson

UWCC BOARD UWW RELATIONSHIP WORKING GROUP

Chair
Dennis Jackson

Members
Kingsley Bowles
Yuri Fulmer
Rachel Larabie-LeSieur
Oryssia Lennie
François Marcoux
Alnasir Samji

*The Chair of the Board is an ex-officio voting member of all committees of the Board.

OUR TEAM!



UNITED WAY CENTRAIDE CANADA TEAM MEMBERS

1st row – left to right:

Nicole Hurtubise, Marie-Josée Rosset, Gabrielle Boissonneault, Dr. Jacline A. Nyman, Nicole Espenant, Miranda Aubin, Sharon Lupton

2nd row – left to right:

Diane Dumont, Mohammad Aryaie, Rob McCulloch, Brennan Heath, Sylvain Beaudry, Andrew Strutt, Jennifer-Lee Mason, Jacques Bérubé, Kim Lockhart

3rd row – left to right:

Bill Wright, Dan Clement, Louise Powell-McCarthy, Robert Bédard, Daniel Manseau, Kayt Render, Poya Kherghehpoush, Paul Totten

Absent:

Bethany Sutton, Bill Morris

On Leave: Eva Kmiecic

EXECUTIVE TEAM:

Dr. Jacline A. Nyman
President and CEO

Eva Kmiecic
Senior Vice President (on leave)

Dan Clement
Executive Vice-President

Nicole Hurtubise
Vice-President, Business Intelligence

Sylvain Beaudry
Vice-President, Finance and Operations

Louise Powell-McCarthy
Associate Vice President, Governance and Networks

Paul Totten
Associate Vice-President, Business and Technology Solutions

MANAGEMENT TEAM

Miranda Aubin
Manager, Accounting

Jacques Bérubé
National Director, Membership Accountability

Robert Bédard
Senior Manager, Office of the President & CEO

Poya Kherghepoush
Program Manager, Organizational Business Models and Initiatives

Kim Lockhart
National Director, Talent Management & Learning Partnerships

Sharon Lupton
National Director, Labour Programs and Services

Daniel Manseau
Vice-President, Quebec / ACQ

Rob McCulloch
National Director, Fundraising Strategy

Bill Morris
National Director, 211 Canada & Public Policy

Kayt Render
Program Manager, Community Impact Practices and Initiatives

Bethany Sutton
National Director, Marketing and Communications

OPERATIONS TEAM

Mohammad Aryaie
Data Modeling and Research Analyst

Gabrielle Boissonneault
Community Animator

Diane Dumont
Translator

Nicole Espenant
Marketing and Communications Officer

Brennan Heath
Marketing and Communications Officer

Jennifer-Lee Mason
Community Animator

Marie-Josée Rosset
Translator

Andrew Strutt
Coordinator - United Ways of Ontario

Bill Wright
Network & Systems Administrator

ACROSS CANADA

ALBERTA

United Way Alberta Capital Region
United Way Alberta Northwest
United Way Calgary and Area
United Way Central Alberta
United Way Fort McMurray
United Way Hinton
United Way Lakeland
United Way Lethbridge & South
Western Alberta
United Way Lloydminster & District
United Way Slave Lake
United Way South Eastern Alberta

BRITISH COLUMBIA

United Way Central and South Okanagan/
Similkameen
United Way Central & Northern
Vancouver Island
United Way Cowichan
United Way East Kootenay
United Way Fraser Valley

United Way Greater Victoria
United Way Lower Mainland
United Way North Okanagan
Columbia Shuswap
United Way Northern British Columbia
United Way Powell River & District
United Way Thompson Nicola Cariboo
United Way Trail and District

MANITOBA

United Way Brandon & District Inc.
United Way Carberry & North Cypress
United Way Morden and District
United Way Neepawa & District
United Way Portage Plains
United Way Winkler & District
United Way Winnipeg

NEW BRUNSWICK

United Way Centraide Greater Moncton and
Southeastern New Brunswick Region
United Way Central New Brunswick /
Centraide Région du Centre du
Nouveau-Brunswick
United Way Saint John, Kings and Charlotte

NEWFOUNDLAND AND LABRADOR

United Way Newfoundland & Labrador

NORTHWEST TERRITORIES

United Way Northwest Territories

NOVA SCOTIA

United Way Cape Breton
United Way Colchester County
United Way Cumberland County
United Way Halifax
United Way Lunenburg County
United Way Pictou County

ONTARIO

United Way Brant
United Way Bruce Grey
United Way Burlington & Greater Hamilton
United Way Cambridge and North Dumfries
United Way Centraide Ottawa
United Way Centraide Prescott-Russell
United Way Centraide Stormont,
Dundas & Glengarry
United Way Centraide Sudbury and/et
Nipissing Districts
United Way Centraide Windsor-Essex County
United Way Chatham-Kent
United Way City of Kawartha Lakes
United Way Cochrane-Timiskaming
United Way Durham Region
United Way Elgin-St. Thomas
United Way Greater Simcoe County
United Way Guelph Wellington Dufferin
United Way Haldimand and Norfolk
United Way Halton Hills
United Way Kingston, Frontenac,
Lennox and Addington
United Way Kitchener Waterloo & Area
United Way Lanark County
United Way Leeds & Grenville
United Way London & Middlesex
United Way Milton
United Way Niagara Falls and
Greater Fort Erie
United Way Northumberland
United Way Oakville

United Way Oxford
United Way Peel Region
United Way Perth-Huron
United Way Peterborough & District
United Way Quinte
United Way Renfrew County
United Way Sarnia-Lambton
United Way Sault Ste. Marie & district
United Way South Niagara
United Way St. Catharines & District
United Way Thunder Bay
United Way Toronto
United Way York Region

PRINCE EDWARD ISLAND

United Way Prince Edward Island

QUÉBEC

Centraide Abitibi Témiscamingue
et Nord-du-Québec
Centraide Bas-Saint-Laurent
Centraide Centre-du-Québec
Centraide Duplessis
Centraide Estrie
Centraide Gaspésie Îles-de-la-Madeleine
Centraide Gatineau-Labelle-Hautes-
Laurentides
Centraide Greater Montreal
Centraide Haute-Côte-Nord/Manicouagan
Centraide KRTB-Côte-du-Sud
Centraide Lanaudière

Centraide Laurentides
Centraide Mauricie
Centraide Outaouais
Centraide Québec et Chaudière-Appalaches
Centraide Richelieu-Yamaska
Centraide Saguenay-Lac-St-Jean
Centraide Sud-Ouest du Québec

SASKATCHEWAN

United Way Battlefords
United Way Estevan
United Way Regina
United Way Saskatoon & Area
United Way Swift Current
United Way Weyburn & District
United Way Yorkton & District

YUKON

United Way Yukon

United Way Centraide Canada
56 Sparks Street, Suite 404
Ottawa, Ontario (Canada) K1P 5A9
Phone: 613-236-7041; 1-800-267-8221
Fax: 613-236-3087
Email: info@unitedway.ca



**United Way
Centraide**
Canada